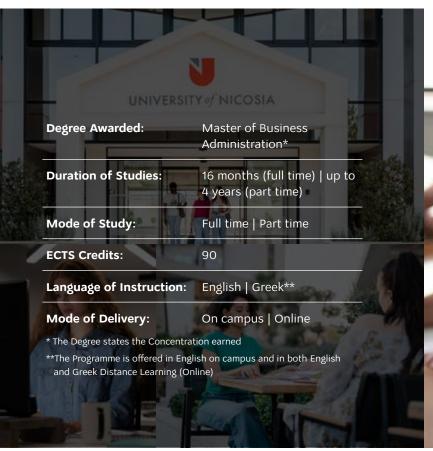
### **MASTER OF**

## BUSINESS ADMINISTRATION

(MBA)











### **CONTENTS**

TOP REASONS TO STUDY MBA AT UNIC	2
Welcome by the Dean	4
The University	6
School of Business	8
The UNIC MBA Transforming Careers	10
The UNIC MBA Community	12
Alumni Testimonials	16
PROGRAMME STRUCTURE	1
MBA Academic Path	19
Concentrations Electives Courses	20
Thesis Full-Time Option	22
Non-Thesis Full-Time Option	23
Thesis Flexible Part-Time Option	24
Non-Thesis Flexible Part-Time Option	25
Foundation Courses	26
Compulsory Courses	27
Required Courses	28
Marketing Concentration Electives	30
Finance Concentration Electives	32
Energy, Oil & Natural Gas Concentration Electives	34
Human Resource Management Concentration Electives	36
Entrepreneurship & Digital Transformation Concentration Electives	38
Free Electives	40
ADMISSIONS PROCEDURE	4

# TOP REASONS TO STUDY MBA AT UNIC



TOP 201-250 IN THE WORLD



#45 IN THE EU



#1
IN GREECE
AND CYPRUS



ACCESS TO
AN EXTENDED
BUSINESS NETWORK



Courses taught by

LEADING FACULTY
AND INDUSTRY LEADERS
FROM AROUND THE WORLD



Times Higher Education World University Rankings by Subject 2024





THESIS OR NON-THESIS OPTION DEGREE

Full or part time, on ground or online



Seven of University of Nicosia Academics listed among the

TOP SCIENTISTS IN THE WORLD

(Stanford University List 2022)





**FLEXIBLE SPECIALISATION** 

Specific Concentration earned stated on Degree awarded







AWARD-WINNING E-LEARNING TECHNOLOGIES

UNIC is the first university in Europe to receive triple-certification for online education

## WELCOME BY THE DEAN

On behalf of the MBA faculty, I welcome you to the UNIC MBA programme and invite you to explore how we can help you achieve the success you deserve.

The UNIC MBA programme with an accelerated 16-month curriculum develops you into an exceptional business leader or entrepreneur with the capacity to create value for your organization and community. All of us at the MBA support you in order to maximize your true potential through:

#### **Commitment to Excellence**

The MBA offers the academic rigor you should expect from a top-tier programme. Having established bilateral agreements with many selected universities in the EU and strong ties with the business communities of Cyprus and abroad, the MBA combines academic excellence and superb networking opportunities. Through dedicated Career Development Officers and an Industry Liaison Officer that help you formulate your own career path, the MBA provides both the instruments and the connections to enhance employment opportunities for our graduates.

#### **International Scope**

With faculty and classmates from over 30 countries, our MBA graduates do not only follow an excellent MBA programme in Cyprus, they also become part of a tightly-knit, global network of like-minded business professionals.

#### **Rich Learning Experience**

Combining sound theoretical aspects with selected case studies, enterprise information systems, simulations, business games and close interaction with industry and the public sector, the MBA provides a learning experience that is exceptionally rich and worth pursuing.

#### A Highly Flexible MBA Programme

We offer 5 concentrations with over 30 elective courses; we have two intakes a year and provide the possibility for exchange student visits to over 20 countries. With such flexibility, we are certain you can tailor the MBA programme to exactly match your priorities and goals.

#### **Great Return on Investment**

The accelerated programme of an MBA means savings in terms of fees and time out of the job market. With an estimated 20% salary increase for MBA graduates in the

international market, the MBA has significant ROI and minimum opportunity cost.

#### **Financing Options**

The MBA yields dividends for a lifetime both at a professional and personal level. The MBA Financial Aid Office can assist you in planning for financing your studies whether in the form of savings, loans, scholarships or as a research assistant.

#### **Inspiring and Supporting Faculty**

The MBA faculty have international work experience and research profiles. They are distinguished in terms of both their research outcome and scholarly activities. Our faculty serves on company boards, University Evaluation Agencies, charity bodies, undertake business consulting in Cyprus and abroad or hold Chairs funded by corporations. These activities enable our faculty to share with you a state-of-the-art teaching, research and applied business experience. More importantly, however, is that our faculty is committed to offer you inspiration for achieving your goals and to provide you with all the support you need in your daily learning and professional endeavours.

#### **Powerful Alumni**

With nearly 800 alumni from over 30 countries, many of whom are established managers or successful entrepreneurs, our alumni network is –in principle- your initial international business network.

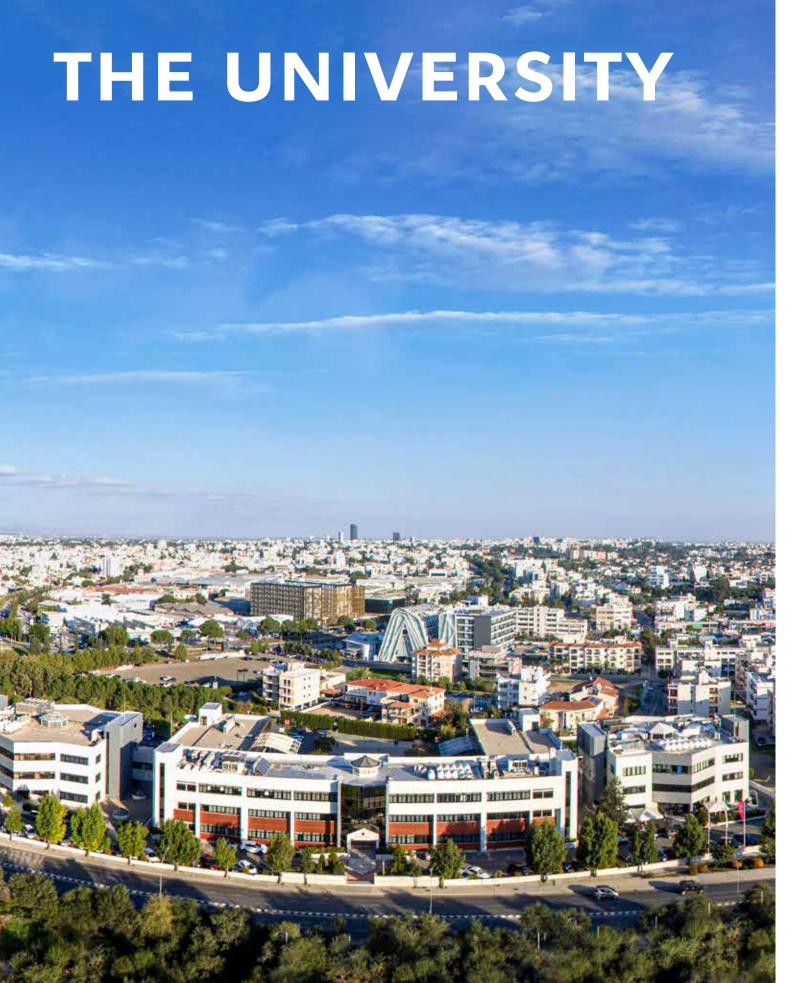
#### Work Hard, Play Hard, Go Far

During your studies, you are not only given the opportunity to pursue active learning and career building. You may choose to work in projects with Erasmus and international students from Europe, USA, Asia and Africa! You may also opt to participate in local and international competitions, joint projects and business missions and travel to Mediterranean countries, EU member states, India and China: countries with which UNIC co-operates. With all these options, we know you will be ready to advance your existing career anywhere in the world.

Professor Angelika Kokkinaki

Dean of the School of Business





The University of Nicosia (UNIC) is one of the leading comprehensive research-oriented universities in the Mediterranean region, committed to teaching, research and innovation, sustainability, societal engagement and contribution to culture.

The University offers more than 100 conventional face-to-face (on campus) and distance learning online programmes at the Bachelor's, Master's and Doctoral degree level, hosting more than 12,500 students from over 100 countries.

UNIC conducts extensive high quality basic, applied, and interdisciplinary research that benefits society on a national and global scale. Our teaching and research staff excel in many academic disciplines and are acknowledged for their contribution to the creation and advancement of knowledge and technology transfer, with a particular focus on emerging technologies of the Fourth Industrial Revolution and their impact on society.

Our focus on implementing the "Knowledge Square" through actively engaging with research centres, industry, and society ensures that our programmes are designed and enhanced in close collaboration with related stakeholders. This focus results in programmes that address industry needs and are accredited by relevant professional bodies, correspondingly preparing graduates for a global career in today's evolving workplace.

The University's academic standing and global outlook have been reflected in outstanding results in international rankings. Indicatively, UNIC has been recognised by Times Higher Education (THE) World University Rankings 2024 as being among the top 2% of universities in the world.

UNIC's main campus is located in Nicosia, the capital of Cyprus, an EU-member state.

## TOP 501-600

IN THE WORLD

TIMES HIGHER EDUCATION
WORLD UNIVERSITY RANKINGS 2024

#155

IN THE EU

TIMES HIGHER EDUCATION
WORLD UNIVERSITY RANKINGS 2024

#1

IN CYPRUS AND GREECE\*

TIMES HIGHER EDUCATION
WORLD UNIVERSITY RANKINGS 2024

## TOP 101-150

IN THE WORLD

TIMES HIGHER EDUCATION
YOUNG UNIVERSITY RANKINGS 2023

\* Along with one Cypriot and two Greek Universities.

# SCHOOL OF BUSINESS

The UNIC School of Business is a global leader in business education, with UNIC ranked #1 in Cyprus and Greece, #45 in the European Union, and among the Top 201-250 universities in the world for Business and Economics by the 2024 Times Higher Education World University Rankings by Subject.

The School of Business boasts a range of innovative programmes that are indicative of the robust advancements in business and technology today, catering to mainstay areas such as Accounting, Finance, Economics, Marketing, Management, Business Administration, Tourism and Hospitality Management, and extending into the emerging fields of crypto-assets and Blockchain technology, Metaverse, Sports Management, and Energy, Oil and Gas Management.

Indicatively, UNIC offers the top cryptocurrency academic programme in the world, being the first university globally to offer a course and degree programme in the field.

The School's strategic priority to constantly improve and adapt helps equip its graduates with the requisite theoretical underpinnings and core competencies for a rapidly evolving international workplace, while priming them to assume leadership roles across the business spectrum.





EXTENSIVE
ALUMNI NETWORK
OF GLOBAL BUSINESS
LEADERS IN

70
COUNTRIES





World University Rankings 2024

www.thewur.com



#45

IN THE EU



#1

IN CYPRUS
AND GREECE

TIMES HIGHER EDUCATION
WORLD UNIVERSITY RANKINGS BY SUBJECT 2024





92.8%

EMPLOYMENT RATE
OF GRADUATES
WITHIN 18 MONTHS
OF COMPLETING THEIR
DEGREE

# THE UNIC MBA TRANSFORMING CAREERS

#### A UNIQUE PROGRAMME

The MBA is internationally acknowledged as the most valuable business qualification in the world. At the University of Nicosia Business School our MBA programme is founded on academic integrity and high global business engagement. Successful businesses in the future will be those which can confidently and capably steer a path through a world characterized by intense competition, rapid technological development, economic turbulence and increasing resource insecurity. Businesses need leaders who can think and act strategically in this volatile environment, managing the risk and challenges involved but also spotting and seizing opportunities for efficiency, innovation and new business models. Businesses also need leaders who will act responsibly in delivering value to all stakeholders.

Whether you plan to rise to a more senior leadership role, switch sector or strike out on your own, the UNIC MBA will equip you for success. Through collaborative learning and varied engagement with business, our MBA will prepare you for the opportunities and challenges you will face as a strategic business leader. You will gain understanding of decision making and strategic thinking, achieving success through the approach of strategic leadership in a continuously and rapidly changing environment, the complex nature of the global challenges facing organizations and business today, key concepts and tools of strategic marketing, organization and operations as well as accounting and finance. You will secure an insight as to how international economies and markets work and challenge existing business models while developing innovative strategies for your competitive market.

#### THE THREE PILLARS OF OUR MBA



#### STRATEGIC LEADERSHIP

#### The Power of Strategic Leadership

- Expand your horizons to include the complexity of global challenges.
- Use innovative strategic thinking to chart appropriate course of actions in a rapidly changing environment.
- Develop your strategic leadership skills to manage key functions closely associated with organizations, operations, strategic marketing, finance and accounting.
- Keep up to date with the ever so changing international markets and economies.
- Learn how to accept and embrace the responsibility of managing natural, social and financial capital.



#### PROFESSIONAL DEVELOPMENT

#### **Enhance your Employability**

- In a constantly challenging and competitive global environment, take charge of your personal skills development and safeguard your future career.
- Develop your professional skills and learn how you can extend your professional reach.
- Enhance your communicating and interpersonal skills in order to succeed in more effective professional interactions.
- Experience the secrets of success taught by business leaders and recognized industry experts on the programme.



#### PERSONAL CONNECTION

### Receive Personalised Attention Through Our MBA Experience

- Further enhance and develop life-long professional and personal networks in an environment of constant learning interaction.
- Master your sensitivity and appreciation of different cultures thus preparing for a global workplace.
- Interact with faculty and staff who care about you and your individual needs and goals.
- Join and become a member of a family of ambitious professionals.



# THE UNIC MBA COMMUNITY

## OUR FACULTY / THE INDUSTRY OUR STUDENTS / OUR ALUMNI

Our recent achievements and ranking, by times Higher Education World University Ranking, that places us among the top 151-175 universities in the World for Business and Economics, underscores the quality of everything we do and is testament to our inspirational teaching, gamechanging research and diverse engagement with global businesses. At the heart of our dynamic School is a faculty of more than 90 specialist academics, a vibrant student population of more than 1500 and a suite of sough-after undergraduate and postgraduate programmes. Our programmes are founded in academic research and applied in the real business world. Our commitment to corporate engagement and our strong sector-wide links are found in our executive education programmes, our extensive guest speaker series and our long-standing relationship with the business professions.

Our School of Business fosters ambitious plans to continue building on our success and to stand among the top business schools in Europe and the Middle East. On campus and online, a dedicated MBA team is in place to help you through your studies.







#### **WORLD-CLASS FACULTY**

Our faculty members are gifted researchers and teachers who work closely with their students both in and out of class. The School has more than 90 Academic faculty members representing various nationalities. Our faculty members share with their students all the knowledge and insights gained through their lifelong professional experience. All of our MBA courses are led by internationally recognized faculty who bring incisive knowledge and practical expertise and relevance to the classroom. All are experienced teachers, researchers and consultants in their respective fields. Eight of the University of Nicosia Academics are listed among the top scientist in the World.





#### **ENGAGEMENT WITH BUSINESS**

At the heart of our approach to teaching and learning is a robust engagement with business and professional bodies. These relationships ensure our programme keeps pace with change, delivers learning from authentic business challenges and helps build powerful new networks and connections. Extensive links with industry, our alumni network, and professional organizations, produce various shared research projects. Top priority for our MBA programme is igniting learning through the application of theory to real business challenges.

## INTERNATIONAL EXPERIENCE

In addition to our international faculty, student cohort, and exposure to businesses from around the world, the MBA programme offers a wide range of Erasmus Exchange Opportunities.

## PROFESSIONAL DEVELOPMENT / CAREER OUTCOMES

As global markets rapidly change and improve, opportunities arise. A critical aspect of the MBA programme is the focus on your professional development and the enhancement of your employability. Whatever your ultimate career objectives are, our expert support will help you acquire the skills to maximize your potential.

### THE UNIC MBA COMMUNITY

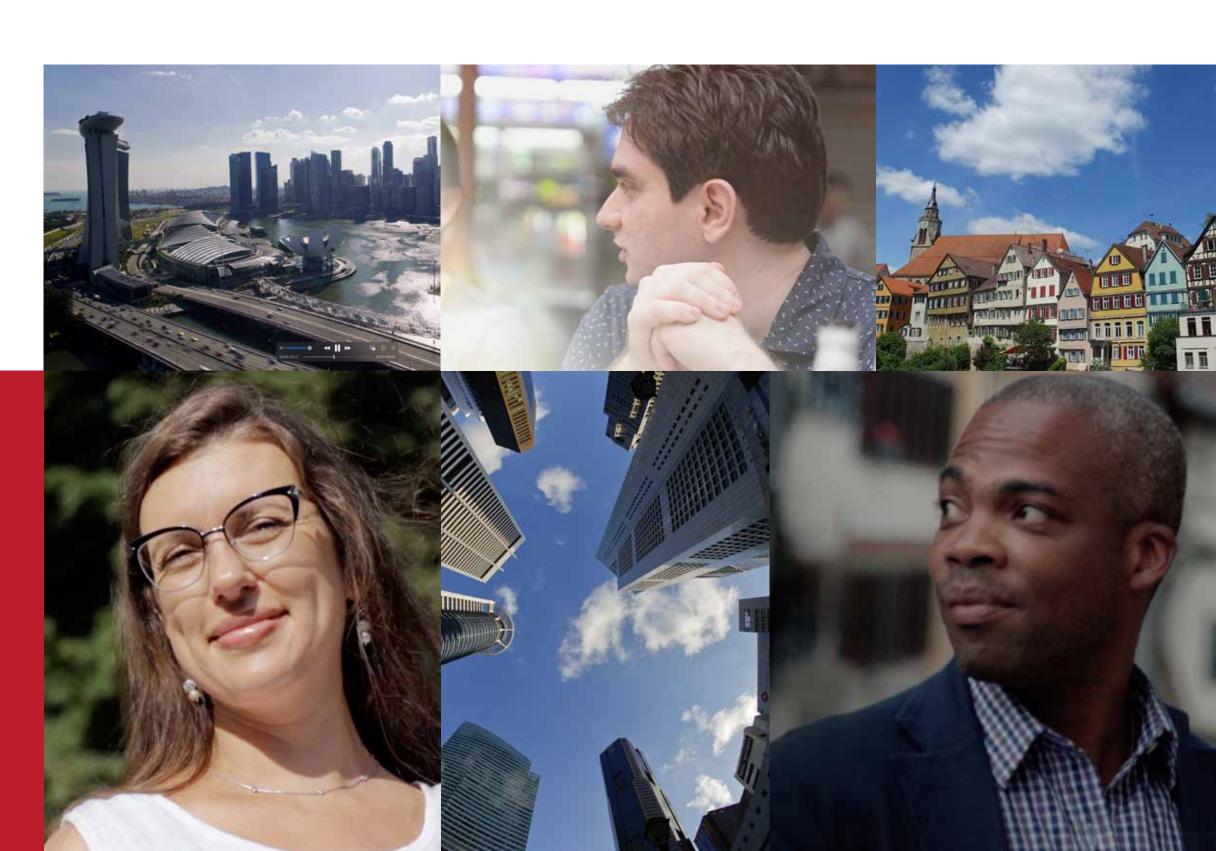
## OUR STUDENT AND ALUMNI COMMUNITY

On joining the UNIC MBA you immediately become part of a global network of the University of Nicosia students – present and past. This includes a big alumni worldwide network who occupy senior positions in many countries around the world and offer a valuable network of contacts.

Right from the start of the MBA we endeavor to build strong relationships and a friendly working environment. Our unique Welcome and Induction Programme will help you to settle and participate in our organized series of events to introduce you to our capital city.

#### **CLASS PROFILE**

Our MBA Degree attracts a diverse community audience, from a wide range of industry sectors and of various nationalities. The International diverse character of our students, enables the exchange of multicultural experiences and ideas making the time you spend at UNIC dynamic and insightful. Our students, like many of our teaching faculty, bring an international background in terms of both nationality and career. Each New Academic's year the MBA cohort from all around the world, comprises a vibrant mix that creates a lively sharing of ideas and insight into different cultures. The diversity we welcome also reflects the global nature of today's businesses. Our MBA programme gets to the core of international business and finance to address key issues of the day.



### **ALUMNI**

## **TESTIMONIALS**



Education is not preparation for life. It is life itself. However, while education is a never-ending process, it is the foundations I acquired at UNIC that made the difference for me. I learned! I think BIG! What about you?

Anna Rangelova
Director Client Service, Nielsen Consumer Neuroscience,
Nielsen, Geneva, Switzerland
Tourism, Leisure and Events Management, Class of 2008
MBA - Concentration in Management, Class of 2010



I recognized that having an MBA in Management could help me to better understand the market, team coordination, and the right management techniques to apply to this effort. It was just as I thought: the UNIC MBA equipped me with tremendous knowledge and prepared me for the real business at hand.

Pooya Charmarai Tohidi Co-founder and CEO, Sockseed Business Administration (BBA), Class of 2008 MBA - Concentration in Management, Class of 2012

The quantitative knowledge and skills I gained at UNIC became the very solid foundation on which my subsequent career was built. In addition to gaining advanced skills in mathematics, electronics, and computer programming, I appreciate having explored numerous other courses in the humanities and social sciences. I am truly grateful for being a member of the UNIC family, and for the crucial role that it played in helping to shape my future.

Emannuel Dimont Founder and Chief Data Scientists, EADX, Singapore Electrical Engineering, Class of 2008 MBA - Concentration in Finance, Class of 2012



It is because of UNIC that I was prepared for all the challenges that appear post studies. Leaving university for the work arena is not easy. If you have gained the right knowledge, if you possess the proper tools and attitude, if you are armed with the relevant experience and confidence, and if you make the right choices with the proper support, you have nothing to fear. I went through that and succeeded. You can do it, too. You just have to make the right choice — the UNIC choice!

Milena Domanova Manager, Global Compliance Europe, Deloitte Global Tax Centre (Europe) Business Administration, Class of 2008 MBA - Concentration in Finance, Class of 2012



## PROGRAMME

## **STRUCTURE**

The UNIC MBA programme is dynamic and intensive, reflecting an approach that stresses flexible specialization, experiential learning and optimum use of study time.

The programme is designed to offer insight into professional possibilities into modern organizations functioning in the context of today's competitive world. The pace of the programme is vigorous, aiming to provide students with the necessary skills to guide both their short and long term decisions. The curriculum aims at integrating theory with practice.

Each of the Compulsory, Required and Concentration modules involves lectures, discussions, project assignments, role-playing, case studies, and applied classwork. The participants consistently deal with realistic managerial and professional challenges.

#### PROGRAMME OPTIONS

#### **Thesis Full Time Option**

Our Thesis Full-Time programme is designed for those who are keen on an intensive experience and who wish to return to the job market quickly. This programme is possible with the option of choosing ONE (1) Concentration and undertaking a Capstone Thesis of 30 ECTS.

#### **Non-Thesis Full Time Option**

Our Non-Thesis Full-Time programme is designed for those who are keen on an intensive experience and who wish to return to the job market quickly but do not wish to undertake a Capstone Thesis Research. This programme offers the possibility of choosing one (1) Concentration or opting for a General MBA Degree.

#### **Flexible Part-Time Option**

Our Flexible Part-Time programme is designed for those who are keen on pursuing and enhancing their Business Knowledge, but wish to do so in a more relaxed pace, taking as little or as many courses as they can manage during each semester/period. Students can choose from one (1) up-to four (4) courses per semester should they choose the part time study. Individual study plans are prepared to reflect each student's needs and circumstances. This programme offers the possibility of choosing one (1) Concentration or opting for a General MBA Degree. Our flexible part time MBA programme can be completed with or without a Capstone Thesis.

The ability to specialize is a further step to personalizing your experience, giving you the opportunity to dive deeper into a given topic/area that has relevance for your career, sector, or interests. Specializing can be an effective way of demonstrating expertise to future employers.

## FOUNDATION COURSES Foundations in Economics Foundations in Accounting Foundations in Statistics and Research 0

MBA ACADEMIC PATH

\*The Foundation Courses aim to prepare students in the relevant fields, in order to undertake the corresponding Compulsory Courses without any gaps. Those students who have covered these areas in previous studies can opt out of attending them.

•	•	•	
COMPULSORY COURSES			EC1
Organizations and HR Management			6
Business Economics			6
Financial and Managerial Accounting			6
Financial Management			6
Strategic Marketing			6
Corporate Strategy			6

## THESIS OPTION CONCENTRATION REQUIRED

REQUIRED COURSES	ECTS
Decision Making Methods & Tools	6
Scholarship and Research	6
Thesis	30

\* The 2 concentration courses can be chosen from the list of courses for each specific concentration

## NON-THESIS OPTION CONCENTRATION REQUIRED

REQUIRED COURSES	ECTS
Decision Making Methods & Tools	6
Scholarship and Research	6
Business Processes & Systems	6
Globalization & International Business Challenges	6
SPECIFIC CONCENTRATION FLECTIVES (5 COURSES)	30

\*The 5 concentration courses can be chosen from the list of courses for each specific concentration



# CONCENTRATIONS ELECTIVES COURSES

MARKETING	2 FINANCE	ENERGY, OIL & NATURAL GAS	HUMAN RESOURCE MANAGEMENT	5 ENTREPRENEURSHIP & DIGITAL TRANSFORMATION	FREE ELECTIVES
Relationship Marketing	Portfolio Analysis	Hydrocarbon (HCB) Markets & Economics			Consultancy Process
Consumer Behavior	Financial Markets & Institutions	EU Energy Strategy	HR & Organizational Development  Management of Technological Innovation		Supply Chain Management
Marketing of Services	Financial Risk Management	Energy Safety & Risk Management in the HCB Industry			Managing Change
Corporate Social Responsibility	Global Financial Strategies	Environmental Impact Assessment in the HCB Industry	Employee Resourcing	Digital Business Transformation	Knowledge Management
Marketing Communications	Working Capital Management	LNG Systems & Markets	Leadership and Innovation Web Design & Development		Agricultural Policy
Global Marketing	Advanced Corporate Finance	Energy & Geopolitics	Managing Diversity in Organizations	Project Management	Agricultural Production, Costing, Financing and Insurance Marketing of Food and Agricultural Products

<sup>\*</sup> Concentration Elective Courses are offered on a rotation basis throught the semesters provided they secure the minimum required registered students (6 students).

# THESIS FULL-TIME OPTION

Our 16 month thesis option full-time programme is designed for those who are keen on an intensive experience and who wish to return to the job market quickly. This 16 month full-time programme is possible with the option of choosing ONE (1) Concentration and undertaking a Capstone Thesis of 30 ECTS.

#### **Foundation Courses**

Students without previous Business Studies are required to complete the following foundation courses:

- Foundations in Economics
- Foundations in Accounting
- Foundations in Statistics and Research

\* The Foundation Courses are 16 hour duration, non ECTS, no charge preparatory courses. The Foundation courses are assessed with a "Pass" or "Fail" end of course test.

# NON-THESIS FULL-TIME OPTION

Our 16 month NON-Thesis full-time programme is designed for those who are keen on an intensive experience and who wish to return to the job market quickly but do not wish to undertake a Capstone Thesis Research. This programme offers the possibility of choosing one (1) Concentration or opting for a General MBA Degree.

#### **Foundation Courses**

Students without previous Business Studies are required to complete the following foundation courses:

- Foundations in Economics
- Foundations in Accounting
- Foundations in Statistics and Research

\* The Foundation Courses are 16 hour duration, non ECTS, no charge preparatory courses. The Foundation courses are assessed with a "Pass" of "Fail" end of course test.

SEMESTER 1	SEMESTER 2	SUMMER PERIOD	SEMESTER 3
Compulsory & Required Business Courses	Compulsory & Required Business Courses	Required & Concentration Business Courses	
Organizations & Human Resource Management	Financial Management	Concentration Elective Course	
Scholarship & Research	Business Economics	Concentration Elective	
Financial & Managerial Accounting	Decision Making Methods & Tools	Course	Completion of a major Research Capstone Thesis
Corporate Strategy	Capstone Thesis		
Strategic Marketing	(Start the research)		

SEMESTER 1	MESTER 1 SEMESTER 2 SUMMER PERIOD		SEMESTER 3
Compulsory & Required Business Courses	Compulsory, Required & Concentration Business Courses	Concentration Business Courses	Compulsory & Concentration Business Courses
Organizations & Human Resource Management	Decision Making Methods & Tools	Concentration Elective Course*/ OR Free Elective Course	Business Economics
Scholarship & Research	Business Processes & Systems		
Financial & Managerial Accounting	Globalization & International Business Challenges	Concentration Elective	Financial Management
Corporate Strategy	Concentration Elective Course*/ OR Free Elective Course	Course*/ OR Free Elective Course	Concentration Elective
Strategic Marketing	Concentration Elective ategic Marketing Course*/ OR Free Elective Course	Course*/ OR Free Elective Course	

# THESIS FLEXIBLE PART-TIME OPTION

Our Flexible Part Time MBA Programme is designed for those who are keen on pursuing and enhancing their Business Knowledge, but wish to do so in a more relaxed pace, taking as little or as many courses as they can manage during each semester/period. Students can choose from one (1) up-to four (4) courses per semester should they choose the part time study. Individual study plans are prepared to reflect each student's needs and circumstances. This programme offers the possibility of choosing one (1) Concentration or opting for a General MBA Degree. Our flexible part time MBA programme can be completed with or without a Capstone Thesis.

#### **Foundation Courses**

Students without previous Business Studies are required to complete the following foundation courses:

- Foundations in Economics
- Foundations in Accounting
- Foundations in Statistics and Research
- \* The Foundation Courses are 16 hour duration, non ECTS, no charge preparatory courses. The Foundation courses are assessed with a "Pass" of "Fail" end of course test.

SEMESTER 1	SEMESTER 2	SUMMER PERIOD	SEMESTER 3	SEMESTER 4	SEMESTER 5 AND/OR SEMESTER 6
Compulsory & Required Business Courses	Compulsory Business Courses	Concentration Electives Business Courses	Compulsory Business Courses	Compulsory & Required Business Courses	Capstone Thesis
Organizations & Human Resource Management	Financial & Managerial Accounting	Concentration Elective Course	Financial Management	Corporate Strategy	Completion of a major Research
Scholarship & Research	Strategic Marketing	Concentration Elective Course	Business Economics	Decision Making Methods & Tools	Capstone Thesis

<sup>\*</sup>The above is a sample of a path. Different options and different order of choosing courses may apply

# NON-THESIS FLEXIBLE PART-TIME OPTION

Our Flexible Part Time MBA Programme is designed for those who are keen on pursuing and enhancing their Business Knowledge, but wish to do so in a more relaxed pace, taking as little or as many courses as they can manage during each semester/period. Students can choose from one (1) up-to four (4) courses per semester should they choose the part time study. Individual study plans are prepared to reflect each student's needs and circumstances. This programme offers the possibility of choosing one (1) Concentration or opting for a General MBA Degree. Our flexible part time MBA programme can be completed with or without a Capstone Thesis.

#### **Foundation Courses**

Students without previous Business Studies are required to complete the following foundation courses:

- Foundations in Economics
- Foundations in Accounting
- · Foundations in Statistics and Research
- \* The Foundation Courses are 16 hour duration, non ECTS, no charge preparatory courses. The Foundation courses are assessed with a "Pass" of "Fail" end of course test.

SEMESTER 1	SEMESTER 2	SUMMER PERIOD	SEMESTER 3	SEMESTER 4	SEMESTER 5	SEMESTER 6
Compulsory & Required Business Courses	Compulsory Business Courses	Concentration Electives Business Courses	Compulsory Business Courses	Compulsory & Required Business Courses	Required & Concentration Elective Business Courses	Required & Concentration Elective Business Courses
Organizations & Human Resource Management	Financial & Managerial Accounting	Concentration Elective Course	Financial Management	Corporate Strategy	Business Processes & Systems	Globalization & International Business Challenges
Scholarship & Research	Strategic Marketing	Concentration Elective Course	Business Economics	Decision Making Methods & Tools	Concentration Elective Course	Concentration Elective Course
						Concentration Elective Course

<sup>\*</sup>The above is a sample of a path. Different options and different order of choosing courses may apply

### **FOUNDATION COURSES**

#### **ECONOMICS**

The course is designed for students with no previous background in economics. It examines the fundamental economic principles such as scarcity and choice, opportunity cost, demand and supply, elasticity, cost of production and market structures



#### **ACCOUNTING**

This course is designed for students with no background in accounting. The course examines the basic principles of accounting, and the ways in which accounting statements and financial information can be used to improve the quality of decision making. The main topics covered in this course include the double entry system, the accounting cycle, preparation of the basic financial statements, and partnerships.

#### STATISTICS & RESEARCH

This course is designed for students with no background in statistics and research. It covers basic descriptive statistics, provides the foundations to quantitative methods for business, prepares students by giving them the necessary tools needed for the required course in quantitative methods 'Decision Making Methods & Tools', makes students appreciate the importance of statistical methods in business and makes students able to interpret statistical output.



### **COMPULSORY COURSES**

## ORGANIZATIONS & HR MANAGEMENT

Introduces MBA students, to a comprehensive review of essential personnel management concepts and techniques focusing on practical applications that all managers need to deal with their HR related responsibilities. The course focuses, with specific explanations and illustrations on essential HR management topics like job analysis, selection and recruitment, testing, training and development, compensation and performance appraisal.

#### **BUSINESS ECONOMICS**

This course is designed to identify the role of business within the economy and the relevance of economics to business decision making, to demonstrate the operation of markets and the price mechanism, to distinguish the different goals of organizations, to identify how these goals affect managerial decision making, to analyze market structures and the implications that such structures have for business conduct and performance and to identify how macroeconomic variables and government economic policies affect a business organization.

## FINANCIAL & MANAGERIAL ACCOUNTING

This course aims to give students a general overview of financial and management accounting theory and practice. It is designed to enable students to use the accounting cycle for businesses, to illustrate knowledge of key accounting issues for partnerships and Corporations. This course also aims to analyze how financial statements can be evaluated and used for decision making, to analyze and apply basic managerial accounting techniques, to illustrate how accounting theory and practice can be used to address practical problems and to analyze the importance of using accounting tools in the management process of the firm.

#### FINANCIAL MANAGEMENT

This course is designed to enable students to create a knowledge and understanding of financial management techniques suitable for all commercial organizations, to provide an understanding of how financial resources are acquired from external capital markets and generated from internal operations, to examine the effective utilization and control of those funds within the organization, to apply various forecasting techniques, to evaluate the short- and long-term needs of an organization and to assess the capital structure of an organization and relate it to its most desirable capital budgeting based on the cost of capital incurred.

#### STRATEGIC MARKETING

This course aims to outline the essentials of marketing theory and offers a structured approach to identifying, understanding and solving marketing problems. The course describes marketing operations by examining issues such as product policies, pricing, marketing communications, distribution channels and marketing research. The course additionally cultivates the skills and competencies required towards strategic marketing planning, with various tools and processes being presented both as a theoretical basis and in their practical application framework. The students are finally taught how to practically integrate theory with practice towards the development of a strategic marketing plan.

#### **CORPORATE STRATEGY**

This course is designed to examine the strategic position of an organization by assessing the external environment, the internal strategic capabilities, the purpose and culture of the organization, to analyze an organization's strategic choices for the future in terms of both the directions in which strategy might move and the methods by which strategy might be pursued and to discuss the multitude of issues involved in the formation and implementation of strategy (e.g. strategy performance and evaluation, strategy development process, leadership and strategic change).

### **REQUIRED COURSES**

#### **BUSINESS PROCESSES & SYSTEMS**

This course aims to discuss the strategic role of operations management in organizations; the importance of designing and managing effectively the organization's supply network and apply principles of modelling upon specific problems. Examines how to design operation systems to support the strategy of the organization and gain a competitive advantage in the marketplace; the role and key decisions of the operations manager (forecasting demand, capacity management, inventory management, scheduling etc.) and examines what-if scenarios in simulations and detect points of reduced efficiency. Discusses KPIs, data collection and analysis in the context of a simulation model to derive optimal decision making; the implications of managing effectively quality and performance in organizations and the need for continuous improvement and the methodologies for effecting change (students should be able to understand the reasons necessitating change in operations and how to effect such change through both projects and continuous improvement).



## GLOBALIZATION & INTERNATIONAL BUSINESS CHALLENGES

This course is designed to comparatively assess the different theories explaining the interplay between state power and market organization with the structure of international trade, development and finance; critically evaluate the dynamics shaping the process of globalization and the role of the Multinational Companies (MNC) as agents of that process; reflect on the role and strategies of the modern state as an investor, manager and effective regulator by drawing on specific examples of competing models of economic organization across several industries and debate on the rise and roles of the modern state-owned Multinational Companies (SMNC).



## DECISION MAKING METHODS & TOOLS

This course is designed to enable students to take a business perspective and concentrate on how statistics and quantitative methods in general can be used in problem solving and decision-making; provide students with the necessary skills in order to use a scientific approach to solve problems and make decisions as business executives; demonstrate a number of important topics on statistics and probability theory; discuss the basic principles of forecasting and elaborate on a number of statistical forecasting methods and promote interaction of students with the lecturer, the course content and each other.

#### SCHOLARSHIP & RESEARCH

"Scholarship and Research", is based on the assumption that postgraduate scholarship provides skills fundamental for achieving competence in the other courses of the master's programmes, as well as for undertaking the MBA Thesis. The course is designed to develop your knowledge and understanding of academic practice and research. It utilizes a research process and problem-based learning approach to develop your practical competence in aspects appropriate to academic practice and research in business and management.

## MARKETING CONCENTRATION ELECTIVES

#### **Relationship Marketing**

This course is designed to enable students to deepen their understanding on the differences of principles, philosophy, value orientation of Relationship Marketing (RM) contrasting them with those of traditional marketing. By an applied science approach, thoroughly covering the importance of value, identity, trust and communication for the winning and retaining of B2B customers and B2C consumers; providing students with in-depth knowledge on how to construct and sustain customer relationships differentiated by levels of closeness, customer engagement and strategic priorities. Integrating the role of modern IC technology in customization strategies in RM and the means and methods through which technology can be strategically and operationally applied for RM implementation. Providing the students with a holistic system perspective including the importance and value of non-customer stakeholders and eco-systems.

#### **Consumer Behavior**

This course is designed to provide students with a detailed and thorough understanding of consumer behavior and to describe how the study of consumer behavior helps companies better serve their clients. Particular emphasis is placed on understanding how self, perception, learning and motivation contribute to consumer decision-making processes and are ultimately expressed as behavior. In particular, decision making methods are presented, ways of evaluating alternatives and products are described, and ways of purchasing and using products are described. In completing this course, students will have understood how big companies use consumer research for their own strategies, and they will in turn be able to apply these theories themselves.

#### **Marketing of Services**

The course is designed to master the key concepts and differentiating factors of Services Marketing, to recognize services' differences from tangible goods and understand their marketing implications, to comprehend the value and benefits of 'People' and Internal Services Marketing, to analyze and design the Service as a specific and methodically designed process and to manage Customer Encounters, Service Relationship Marketing and Customer Loyalty. Designs a comprehensive Services Marketing Mix and provides a solid foundation of SM business education that will enable students to become effective managers anywhere in today's globally competitive environment. Enhances intellectual development and student graduate maturity and develops the skills necessary towards practical implementation of the knowledge gained. Interrelates the material covered with adjacent and relevant business theories.

#### **Corporate Social Responsibility**

The course emphasizes the need for a new strategic decision-making approach within a firm based on Corporate Social Responsibility and Business Ethics. Theoretical Advances in stakeholder theory, corporate citizenship, public affairs management, corporate governance, business partnerships and corporate philanthropy Topics like Cause Related Marketing, Green Marketing, are also covered in this course.



#### **Marketing Communications**

This course is designed to provide an overview of the key principles of marketing and marketing communications. To appreciate the theoretical knowledge underlying marketing communications and IMC (Integrated Marketing Communications) practice. To demonstrate all marketing communication issues and promotional tools. To understand the consumer differences in markets, their effect on integrated marketing communications. To illustrate on how the marketing communication tools can be applied in practice, to appreciate the importance and role of marketing communications in the overall marketing plan and to design communication campaigns.

#### **Global Marketing**

This course is designed to describe international marketing operations by examining issues such as product policies, pricing, marketing communications, distribution channels and marketing research. To explain how new technologies have changed the way we market globally. To generate an understanding of the current strategies of major global firms. To familiarize students with the problems and perspectives of marketing across national boundaries and within foreign countries and to critique the challenges and opportunities of global competition

# 2 FINANCE CONCENTRATION ELECTIVES

#### **Portfolio Analysis**

This course is designed to teach the students the skills required to manage an investment portfolio under conditions of uncertainty and to choose such strategies that balance performance and risk within the investor's objectives. To make students understand that Portfolio Management is a dynamic process that requires an understanding of both theory and practice and to provide them with an understanding of the measurement and evaluation of performance, by separating luck from skill, and adjusting performance for risk.

#### **Financial Markets and Institutions**

This course is designed to provide a conceptual understanding of the function of financial markets, the flow of funds, levels of interest rates and time value of money; to analyze the institutional framework through a discussion of the theoretical background to the structure and performance of the financial system, and the role, goals and decision-making process of financial intermediaries participating in financial markets' operations; to examine the international integration of financial markets and institutions, using a rich body of empirical evidence, consider the policy implications with emphasis on global developments, and contrast these issues with the relevant theory; and to develop the analytical and research skills of the student using a specific problem or issue related to markets and institutions.

#### **Financial Risk Management**

This course is designed to evaluate different types of financial risk and various financial instruments available to counteract unwanted financial risk; to create and optimise opportunities available to organizations that are prepared to take on various degrees of financial risk, either as defensive moves or in the implementation of dynamic strategies.



#### Global Financial Strategies

This course is designed to enable students to evaluate the flow of funds and the function of financial markets, the theoretical background of Efficient Market Hypothesis and bond, stock and exchange rate markets.

#### **Working Capital Management**

This course is designed to cover the latest trends around working capital, to discuss a range of working capital topics, including cash management, banking relations, accounts receivable, inventory, accounts payable, and foreign exchange. To analyze the efficient utilization of current assets and liabilities of a business through each phase of the operating cycle. To examine the planning, monitoring, and management of the company's collections, disbursements and concentration banking. To explore the gathering and management of information and forecast data to effectively use funds and identify risk.

#### **Advanced Corporate Finance**

This course is designed to evaluate investment decisions, efficient Market Hypothesis Theory, risk, return and cost of capital, components of a company's capital structure, mergers and acquisitions and create an optimum capital structure.

# **3** ENERGY, OIL & NATURAL GAS CONCENTRATION ELECTIVES

#### Hydrocarbon (HCB) Markets & Economics

This course is designed to comparatively assess the different types of reserves of oil and gas and the variant costs of their exploration and development that result from the geological characteristics of their formation. Also evaluates the importance the economic parameters affecting the "life cycle" of oil & gas investment, reflects on the relative significance of taxation, financing, contracting and regulation in the oil and gas industry and its decision-making process and measures the relative gravity of the different parameters affecting oil and gas price formation and the functioning of hydrocarbon markets on a global and regional basis.

#### **EU Energy Strategy**

This course is designed to comparatively assess the different roles of various EU institutions in Energy Policy making while illustrating the dynamic nature of the balance of power and shifting authority between EU institutions and between Brussels and the Member-States. Evaluates the dynamics shaping the EU energy mix in historical perspective as well as the importance of energy in the European political unification process since 1950. Reflects on the fundamental dimensions of EU energy strategy in the 2020 and 2030 context, analysis the balance between energy security, market competition and climate change considerations through specific examples. Judges the efficacy of the EU Energy Union Strategy by drawing on specific case studies. Considers the importance of energy parameters in the EU's global role and its Common Foreign and Climate Change Policy and measures the ability of the EU's energy strategy to meet EU goals and obligations emanating from the Paris Climate Accord.

#### Energy Safety & Risk Management in the HCB

This course is designed to comprehensively analyze the concept of energy safety and risk management analysis in the global oil and gas industry. Reflects on the safety challenges of onshore and offshore oil and gas activities by identifying the principal operational hazards of the industry. Comparatively assess the various measures and aspects of risk prevention, mitigation and crisis management utilized by the oil & gas industry. Evaluates the flaws of pre-existing safety procedures that led to major industry accidents with an emphasis on offshore upstream activities and measures the effectiveness of various national regulations on the safety and operations of hydrocarbon exploration, exploitation, processing, transportation, distribution and storage with an emphasis on US and EU regulations.

#### **Environmental Impact Assessment in the HCB Industry**

This course is designed to comprehensively analyze the nature and scope of the Environmental Impact Assessment (EIA) and Strategic Environmental Impact Assessment (SEIA) Studies. Enable the students to undertake baseline surveys, use prediction methods, significance criteria, apply mitigation measures and implement monitoring regimes. Critically assess the basic concepts, approaches and technical components of an EIA and a SEIA study. Evaluates the significance of EIA and SEIA studies for the hydrocarbon industry with a particular emphasis on offshore oil & gas activities. Measures the effectiveness of existing environmental risk assessment process in the oil and gas industry by drawing on a multitude of case studies and comparing various regulatory regimes with an emphasis on the EU and the USA and reflects on the societal and environmental impacts of the global hydrocarbon industry.

#### **LNG Systems & Markets**

This course is designed to present an overview of the natural gas and liquefied natural gas (LNG) industry; outline the major LNG importers and exporters and the LNG value chain; familiarize attendees with natural gas exploration, production and treatment; introduce the process of LNG production and storage & export and receiving facilities; analyze the financial, physical risks and hazards associated with LNG facilities; discuss the financing arrangements for onshore and offshore LNG projects; analyze the LNG sales and purchase agreements; discuss the economics of LNG projects and gas supply agreements; construction, operational and business aspects of LNG units; familiarize participants with LNG ship contracts; elaborate on the major ship conventions and regulations and explain the health, safety, environmental and security (HSES) issues of LNG assets.

#### **Energy and Geopolitics**

This course is designed to critically review the content, definitions and dimensions of international energy security policy, to evaluate the influence of political and geopolitical factors in oil & gas market formations, trading and pricing, to comparatively assess the importance of energy security in the formulation of foreign policy by various states and, in particular, competing Great Powers and to measure the importance of the nexus between energy and regional security in the world's most important energy producing/exporting regions.



## 4 HUMAN RESOURCE MANAGEMENT CONCENTRATION ELECTIVES

#### **Integrity in Organizations**

This course presents and analyzes key ethical theories as they relate to business. Critically evaluates these theories and apply them in business situations. Initiates discussion on the difficulties in choosing an ethical framework to apply in international contexts and appraise the role of culture in doing so. Develops a corporate business ethics management programme and demonstrates the design and application of codes of ethics in organizations.

#### **HR and Organizational Development**

This course is designed to analyze data both primary and secondary for resolving an issue(s) directly related to organizational behavior and organizational development, the importance of measuring of the effectiveness of organizational behavior and organizational development and the importance of creativity and innovation in organizational behavior and organizational development. Develops competencies, together with intrapersonal and interpersonal skills, through participation in a group project related to current issues on organizational behaviour and organizational development. Discuss the importance of critical thinking and problem solving in issues related to organizational behavior and the importance of best change tactics in organizational behavior to prepare for the future. Critically evaluate the work of others both in class settings as well as in out of class environments and develop a range of core (or transferable) skills, including: communication - orally and in writing problem - solving learning to learn (use of resources) and team-working to confidently interact with others in a number of organizational settings.

#### **Managing Performance**

This course is designed to enable students to focus on the use of strategic aspects of performance management. To discover how performance improvement is achieved throughout the organization, for individual, team and organizational effectiveness and to evaluate how the continuous development of individuals and teams will enhance performance which can be achieved by ensuring that individuals are encouraged to behave in a way that allows and fosters better working relationships.

#### **Employee Resourcing**

This course provides an in-depth analysis of the methods used in staffing and selection processes, investigates the processes of designing, administering, revising, and evaluating selection programmes that comply with government regulation as well as add value to the organization. It also helps students to evaluate the sources available to organization for recruitment in order to assess the most effective ones, develop recruitment strategies to reduce staff turnover and thus reduce costs, develop and utilize strategies to achieve work-life balance, and thereby improve performance in the workplace, develop equal opportunities strategies in recruitment and selection so as to make best use of the diverse talent pool available, ensure that resource strategies match overall organizational strategies and evaluate the tools which are used during the recruitment and selection process.



#### Leadership and Innovation

This course is designed to examine the basic elements and processes of leadership and evaluate the strong influence of culture, individual characteristics, gender and diversity and the importance of innovation and creativity for contemporary organizations, assess the various enablers / inhibitors and discuss possible strategies and tools for enhancing innovation within firms. To assess the role of power in leadership and discuss various relevant approaches. To discuss methodologies and best practices in leading teams, leading change and developing new leaders and the challenges of leadership in various organizational settings and evaluate possible solutions and to analyze the role of national systems in fostering innovation and entrepreneurship and discuss the need for synergies between the various actors such as industry, universities and the government.

#### Managing Diversity in Organizations

The course aims to teach students to adapt successfully to the demographic changes rapidly occurring in the workplace, create individual awareness of the issues of diversity and how to cope with them effectively, organise work based on an understanding of the impact of diversity in relation to group dynamics, values, motivation, conflict management and communication styles. Upon completion of the course students should be able to collect and analyze data for the purpose of resolving issues directly related to diversity in organizations, develop skills and competencies of an intrapersonal and interpersonal nature so as to better cope with the diverse work place, analyze the influence of their own background on behaviour and develop sensitivity to others, critically evaluate the nature and effects of preconceptions and prejudices and their own use of the two concepts and confidently interact with others in a number of organizational settings.

# 5 ENTREPRENEURSHIP & DIGITAL TRANSFORMATION CONCENTRATION ELECTIVES

#### **Entrepreneurship & Startup Management**

This course enables students to develop and implement the necessary business skills and mentality associated with the launch, sustainable operation, management and development of a new, intensive knowledgebased initiative. Through a structured approach to developing innovative services and products, along with best commercial practices, students will lay the foundations for successfully conceiving and developing an innovative business idea, shaping the business model and value proposition. The course is also designed to develop students' entrepreneurial mind-set and teamwork; student's critical thinking and apply it towards the identification and evaluation of entrepreneurial opportunities through design thinking and customer centric approaches and develop Start-up presentation skills in pitching for initial funding. Exposes students to the process of transforming an idea into a sustainable business venture and encourages them to apply managerial and economic entrepreneurial skills in the context of strategic planning and decision-making for validating business ideas and growth strategies.

#### **Management of Technological Innovation**

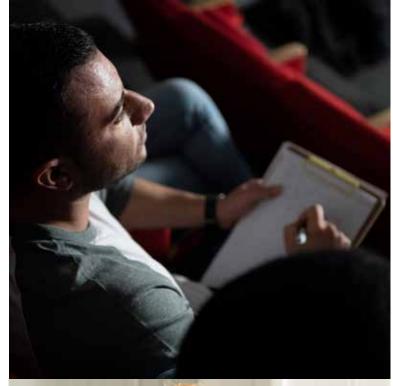
This course is designed to enable students to acquire the necessary knowledge and understanding to organize for Innovation, manage the New Product Development Process as well as the human resources, to identify ways to assess the Industry Dynamics of Technological Innovation, to define and evaluate technology strategy. Also provides an understanding to the process of formulating technology innovation strategy and apply the acquired knowledge to implement Technology Innovation Strategy.

#### Managing SMEs & Family Businesses

This course is designed to develop students' entrepreneurial perception and analytical skills in small and medium-sized business issues and to enhance their knowledge and abilities so they can participate effectively in designing, implementing and controlling the overall strategy of a small / medium-sized business; in the systematic analysis of its evolving external and internal environment and in taking and implementing decisions that combine its individual functions: from marketing planning to sales management, to the financial management and human resources and information resources management.

#### **Digital Business Transformation**

This course aims to explore business, organization management and technology issues, which are intervened in the strategic management e-businesses. All material presented in this course is at the managerial level and hence technical expertise in the actual technologies employed, while helpful, is not required. The course is designed to provide an overview of the key e-business principles and the new opportunities that electronic markets provide to organizations. To undergo an in-depth analysis of the relationship between e-business and business strategy (i.e. e-business models, relationships with suppliers, customers and business partners, governance structures, technological infrastructure). To outline technologies used to build an e-business infrastructure within an organization and with its partners (B2B e-commerce). To understand e-strategy, strategic resources and value creation in the digital era and the opportunities and challenges of the use of data analytics in organizations and to identify the online advertising options for e-businesses, understand their functionality, advantages and disadvantages.





#### Web Design and Development

This course aims to provide an overview of Web Marketing and discuss the different components.

Analyzes and explores the key principles of Web horsing, select and implement the right Content Management System (CMS). Provides an insight into the basic usage and functionality of Professional WordPress from a developer's perspective. Revises the theoretical knowledge underlying the design of an effective Customer-centered website and the Principles of Usability testing. Illustrates Metrics and Analytics and understand their role and importance in tracking website visitors' behavior and builds on the covered key theoretical concepts and optimize a website to rank higher in the search results for Google and other search engines.

#### **Project Management**

This course is designed to define concepts, principles and behavioral skills needed to successfully launch, lead, and realize benefits from projects in organizations; successfully manage projects by employing effectively project's schedule, scope and resources to produce a desired outcome; identify critical success factors required to overcome resistance to change as substantiated in major projects; outline the importance of working in teams and the use of a variety of Project Management Software Products; underline the importance of proper project management and administration, and the role of documentation and review causes of project failure through selected case studies and learn how to mitigate risks through proper project planning.

### FREE ELECTIVES

#### **Consultancy Process**

The course is designed to enable students to reflect on the process of working as a consultant and develop a personal vision on the role of a process consultant. Furthermore, this course aims at developing understanding and skills in handling sensitive issues in consultancy, such as building trust, ethical problems, ensuring implementation and overcoming resistance to change, as well as developing skills in acting as a facilitator in team-building and as a process consultant.

#### **Supply Chain Management**

This course is designed to present the concepts, methods and applications of Supply Chain Management. Supply Chain Management is concerned with the efficient integration of suppliers, factories, warehouses and outlets so that products are distributed ultimately to consumers in a way that keeps them satisfied. The course analyzes the challenges of planning in multiple organizations, discusses the role of logistics in integrated business processes and proposes ways to improve collaboration within and between organizations. This understanding is important as it can have a significant positive impact on productivity and organizational effectiveness.

#### **Managing Change**

This course's focus is on the management of change in contemporary organizations. This course is designed to enable students to assess the value of formulating a context-sensitive change approach and provide concepts, frameworks and techniques for analysing the organization context and designing such change processes. To evaluate the various change design options for aligning the organization behind the intended strategy and acting against the designed change process in order to achieve its successful implementation and lay the foundations for sustainability. To discuss the complexity involved in managing corporate change within the current turbulent and global business environment and examine why it remains a challenge for most senior executives with many change programmes failing to deliver the benefits they promise.

#### **Knowledge Management**

This course is designed to examine the forces driving the growth of knowledge management today and assess its impact on contemporary organizations, to demonstrate the various components of knowledge management solutions including processes, mechanisms and technologies, to analyze the context of an organization and assess the needed knowledge management processes and solutions, to assess the level of knowledge management utilization and exploitation in an organization and to demonstrate, discuss and assess a number of real-life examples of knowledge management systems in the areas of knowledge discovery, knowledge capture, knowledge sharing and knowledge application.

#### **Agricultural Policy**

This course analyzes the measures, economic mechanisms and required implementation of the National and Common Agricultural Policy. Interprets the implementation mechanism of each agricultural policy measure. Describes and analyzes the regulatory framework of the CAP, with a focus on the operation of the food market, through the exploitation of agricultural policy tools and mechanisms. Interprets and evaluates all alternative policies in the field of agriculture. Interprets and evaluates the impact from the implementation of agricultural policy measures, through the application of economic theories. Analyzes the productivity and competitiveness of the agricultural sector, through economic tools and models. Aims to view agricultural product and food trade policy issues, through the operation of international organizations.

## Agricultural Production, Costing, Financing and Insurance

This course is designed to explain the basic principles of agricultural production economics and the relations between input and the produced product, to facilitate the comprehension of the principles governing the relations between agricultural products or sectors and how the production cost of agricultural products is calculated. Also helps to understand the planning of agricultural production under conditions of risk and uncertainty and the financing mechanisms of investments in the field of agriculture and food and to analyze agricultural production and agricultural capital insurance as a basic agricultural measure.

#### **Marketing of Food and Agricultural Products**

This course is designed to present the structure and operation of the marketing system of agricultural and food products and examines its effectiveness and profitability, the formation of the prices of agricultural products, in combination with the pricing strategies and pricing schemes, and the methods of price analysis, the transnational view of the agricultural trade and the basic operations in international markets, combined with the global food supply chain, selected behavioural issues of the consumers of agricultural and food products, in combination with food market research methods and the response of marketing in selected trade public policy issues concerning the consumers, trade and agricultural markets. Also examines selected issues in connection with the strategies and functions of marketing of agricultural products, with special reference to quality issues and analyzes the management issues of the future markets for agricultural and food products in relation to the marketing risks and their impacts and the relations of the agricultural marketing with the environment and society and presents certain critical issues of these relationships.

# ADMISSIONS PROCEDURE

## MINIMUM ACADEMIC & PROFESSIONAL REQUIREMENTS

The minimum Academic requirement for admission to the MBA programme is a Bachelor's Degree from a recognised University. In addition to the above, applicants must also satisfy the following requirements:

- Standardized Test Scores- The Graduate
   Management Admission Test (GMAT) is required of
   all students with a minimum score of 400. Students
   with a COA of 2.5 or higher on the 4-point system
   or 2.2 for UK standards or equivalent, or three
   years of professional experience, will be exempted
   from the GMAT. A candidate without the GMAT
   may be provisionally admitted and allowed to take
   the foundation courses, but will need to submit
   their GMAT scores as stated above, in order to be
   accepted as MBA students.
- A Curriculum Vitae (CV) indicating the applicant's education, academic and professional experience, any publications, awards, etc.
- Letters of Recommendation Two recommendation letters from individuals who have known the applicant in his/her educational and professional environment are required
- Personal Statement The applicant is required to submit a comprehensive outline highlighting his or her individual competences and strengths and providing their reflections regarding expectations and the value of the programme to their personal advancement and career development.
- Proficiency in Greek for the programme offered in the Greek Language.

## ENGLISH LANGUAGE REQUIREMENTS

Students satisfy the English requirements if their first degree was taught in English. Otherwise, they would need to present a minimum TOEFL score 550 and above, or Computer-based TOEFL score of 213 and above, or Internet-based TOEFL (iBT) score 79-80 and above, or GCSE (or GCE) English Language "O" Level of "C" or above or IELTS of 6.5 and above or Cambridge Exams (First Certificate with Grade B and above).

#### **FINDING OUT MORE**

We encourage you to attend one of our Open Days or make an appointment to come and visit the campus. If you are not able to make it to campus you also have the opportunity to find out more by meeting some of our staff and Alumni at various MBA Exhibitions taking place globally. Details of forthcoming events and opportunities are posted on our website. We can also arrange one-to-one sessions in person or via Skype with our MBA Relationship Manager.









FULL DETAILS
OF THE ENTRY REQUIREMENTS
CAN BE FOUND ON:
unic.ac.cy/mba



f UniversityofNicosia

universityofnicosia

X UNIC\_GR

**UniversityNicosia** 

#### FOR MORE INFORMATION

Julie Boyadjian MBA Programme Manager Email: mba.admissions@unic.ac.cy Tel. +357 22 841612

unic.ac.cy/mba

46 Makedonitissas Avenue, CY-2417 P.O. Box 24005, CY-1700, Nicosia, Cyprus

Tel (Main): +357 22 841500 Tel (Admissions): +357 22 841528 Email: admissions@unic.ac.cy